



December 2007

Dear Member of Harvard and Radcliffe Class of 1983:

Selection as Chief Marshal of the Alumni for Commencement is a signal honor, and the Harvard Alumni Association continues to follow the tradition whereby the 25th Reunion Class may elect one of their members. The Chief Marshal represents all of the Alumni of the University, presides at a Spread honoring the assembled dignitaries and guests, and leads the afternoon alumni procession.

Last August, your class officers were contacted and were asked to select a Class Nominating Committee. The Committee invited suggestions from the Class and screened candidates. The criteria they utilized were success in one's career (s), vocation (s) and/or avocation (s), contribution to one's community and the larger society, and service to the College. The following persons were recommended by the committee and approved by the Harvard Alumni Association. Each has consented to serve if elected:

Alan Khazei	Carroll Bogert
Michael Brown	Tyler Jacks
Alan Jones	Lisa Mensah
Eve Trout Powell	Anne Manson
James Johnson	

Please review the profiles in the enclosed ballot and vote in numerical order of preference, starting with one (1) for as many candidates as you feel deserve the honor of Chief Marshal. Your second, third, and subsequent choices could affect the outcome of the election, since ballots will be counted by the vote-transfer method. If one of the candidates does not receive a majority of all first-preference votes, the votes for the candidate with the fewest number of first preferences will be redistributed among the other candidates according to their second choice. The process is repeated until one candidate acquires a majority.

To be counted, your ballot must arrive by **February 1st, 2008**. The winning candidate will be announced to the Class in the next mailing following the count.

Please review the profiles and mark and return your ballot today, using the enclosed postage paid return envelope. I certainly hope you will attend your 25th Reunion, June 4-8th, 2008. Please visit the class website at www.hr1983.com for reunion information.

Sincerely,

A handwritten signature in black ink that reads "John P. Reardon, Jr." with a stylized flourish at the end.

John P. Reardon, Jr.
Executive Director of the
Harvard Alumni Association



Alan Khazei
*Founder and CEO,
 Be the Change*
Degrees: A.B. Harvard '83, HLS, J.D. '87
Harvard Related Activities: Board of Directors Harvard Alumni Association (2003-2006), Advisory Board, Center for Public Leadership, JFK School, Fellow JFK School Institute of Politics (Fall, 2006)

Achievements and Honors: Reebok Human Rights Award, Jefferson Award for Public Service, Caring Institute Award, Harvard Law School Association Outstanding Alumni Award. Honorary Degrees: Suffolk University, Northeastern University, Framingham State College. Chosen by Boston Globe Magazine as one of 11 Bostonians Changing the World (2006), Selected by US News and World Report as one of America's 25 Best Leaders (2006)
Major Charitable or Other Activities: Current: Board of Directors of City Year, Citizen Schools, New Profit, Inc., and Share Our Strength. Advisory Boards, ServeNext, Partnership for Public Service.
Past: Board of Directors of Teach for America, Massachusetts Service Alliance, Commission on National and Community Service. Board of Trustees, America's Promise.

Greatest Personal Rewards/Reflections on Harvard: How to capture 25 years in 500 words or less? Gives me traumatic flashbacks of cramming to finish college applications. Going to Harvard changed my life because of the wonderful people and lifelong friends I made there. In particular, in 1988 I joined with college roommate and dear friend, Michael Brown, to launch City Year, a youth service program uniting 17-24 year olds from diverse backgrounds for a year of full-time community service.

After receiving support from the private sector, Senator Kennedy and the George Bush 41 administration, our lucky break came when Presidential Candidate Bill Clinton visited City Year in December 1991. Governor Clinton promised to make national service an important priority of his presidency and less than 2 years later the Americorps program was born. Thanks to the support of thousands of individuals, corporations and foundations, and with funding from Americorps, City Year has grown from a pilot program in Boston in 1988 of 50 young people, to operating in 17 cities in America and in Johannesburg, South Africa, fielding 1500 corps members a year who serve more than 60,000 children annually. We've been blessed to have the support of many wonderful college friends. Michael Alter, another roommate, founded City Year in Chicago in 1994. Roger King, another roommate, served on the national board of City Year for years. Jennie Eplett Reilly, wife of Sean Reilly '84, became an original co-founder of City Year and recently founded City Year in Louisiana after hurricane Katrina. Bob Cashion '81, husband of Carol Jackson, served as our Sr. VP for Development, helping to professionalize our fundraising operation. Lisa Ulrich '84 was a founding and lead staff member for many years. And many others have been generous with time, financial resources and encouragement. Thank you all.

After almost 20 years at City Year, I left in October 2006. The turning point for me came in the summer of 2003 when the Americorps program was nearly wiped out overnight through an 80% funding cut, largely due to partisan politics and mismanagement in Washington. After working with a coalition to get funding restored and even increased by \$100 million the following year, the program has been cut every year since.

So, with the inspiration of my wife, Vanessa, (who has started three organizations in the time I did City Year, including New Profit, a "venture philanthropy firm") I've recently launched a new organization, Be the Change, inspired by Gandhi's philosophy that "You must be the change you seek in the world." The goal of Be the Change is to connect the two movements I've participated in, the national service movement and the social entrepreneurship movement, to big policy development and to politics, as a way to help foster a larger citizens movement for bold change. Being nominated for Class Marshal is an incredible honor. I'm excited to see everyone at the reunion to catch up.



Michael Brown
*CEO and Co-Founder,
 City Year, Inc.*
Degrees: A.B. Harvard '83, J.D. Harvard Law School '88
Harvard Related Activities: I have enjoyed opportunities to speak to undergraduates and business, law and Kennedy School (Reynolds and Zucker-

man Fellows) students who are interested in service opportunities or potentially starting up their own nonprofit organization. It is exciting to see interest in both growing.

Achievements and Honors: Reebok Human Rights Award (1989), Jefferson Award of the American Institute for Public Service (1993), National Caring Award (1994), Boston Bar Association's Public Service Award, US News and World Report's America's Best Leaders (2006), Harvard Law Association Award (2006), and four honorary degrees, including Doctor of Public Service from Northeastern University (1995).

Major Charitable or Other Activities: In addition to City Year, I've served on the boards of Cradles to Crayons, Independent Sector, and KaBoom! I often advise social entrepreneurs who are seeking to launch or grow social enterprises and speak to nonprofit organizations and conferences on national service and civic engagement.

Greatest Personal Rewards/Reflections on Harvard: Two lucky things happened that first Saturday when we arrived for freshman week that greatly affected my life's work. First, I met Alan Khazei, one of four wonderful roommates. He and I became the closest of friends, really like brothers. Second, President Bok greeted us with: "I want to welcome you to Harvard and ask you to please go away." I took him up on the idea of a year off, and worked on Capitol Hill for then Congressman Leon Panetta, who had a bill on national service. I was immediately and, it turns out, permanently struck by it: what if the country called on its youth to spend a year or more in full time service, meeting pressing needs, uniting across race and class, and getting life-changing scholarships in return for their service? Alan and I became excited about this idea and it's sort of been 'national service or bust' for us ever since. We started City Year to try to demonstrate the idea in action and have been incredibly fortunate to find generous people and corporations to support it, and to grow it with federal support from AmeriCorps. Alan and I worked side by side for nearly twenty years on City Year. What a privilege that has been. He's the most idealistic person I've ever met. (I'm voting for Alan!) Today, with 10,000 City Year alums and 1,500 City Year participants serving each year in 17 cities and South Africa, I am more excited about national service than ever. I have seen the power that service can have to break down social barriers and transform young people into leaders and powerful mentors, tutors and role models to children who desperately need them. I have learned that most young people have an idealistic spirit in them that just needs to be unlocked, and I feel so fortunate to have found people and ideas at Harvard that unlocked mine. My senior year a third lucky thing happened: I met my wonderful wife, Charlotte Mao '85. Harvard also gave me a lifelong community of friends that I cherish more with each passing year. Together with our three children, Charlotte and I are greatly looking forward to seeing friends and their families at the reunion this spring.



Alan K. Jones
*Managing Director
 and Global Co-Head of
 Private Equity, Morgan
 Stanley*
Degrees: A.B. Harvard '83, M.B.A. Harvard '87
Harvard Related Activities: Co-Chair of 25th Reunion Campaign; Committee on University Resources; Harvard College Fund Council; Harvard College

Fund Agent; Chief Fund Agent for Harvard Business School Class of 1987.

Achievements and Honors: Current: Global Co-Head of Morgan Stanley Private Equity; Senior Management Committee of Investment Management; Private Equity Investment Committee; Merchant Banking Operating Committee; Director of McKechnie Aerospace.

Prior: Head of Corporate Finance; Global Co-Head of Financial Sponsors Group; Head of Global Leveraged Finance; Head of European Leveraged Finance; Global Investment Banking Operating Committee; Co-Chairman of Morgan Stanley's Credit Commitment Committee; European Investment Banking Operating Committee; Director of Morgan Stanley Bank (U.K.).

Major Charitable or other Activities: Current: President of the Board of Trustees of the Brearley School; Director of Communities in Schools; Director of the International Biomedical Research Alliance; Director of the Franklin and Eleanor Roosevelt Institute; Council on Foreign Relations.

Prior: Chairman of the All Souls Emergency Relief Fund; David Rockefeller Fellow; Director of Physicians for Human Rights; Director of Musica Viva; Director of the Shakespeare Society; Director of the Heart and Soul Charitable Foundation; Director of Everybody Wins! (a literacy and mentoring program).

Greatest Personal Rewards/Reflections on Harvard: I have long believed that the greatest compliment we can pay to someone is to say that we have learned from him or her. What each class that passes through Harvard comes to understand is that, while we learn a great deal from the College's extraordinary faculty, we learn many of life's richest lessons from our classmates, not only during college but over the course of our lives. One of the many important lessons the Harvard community has taught me is the transformational power of education. While neither of my parents had the benefit of a college education, my Father - my Mother died when I was five - always taught me that education held the key to life's opportunities. Not until Harvard, however did I truly appreciate how right he was. Harvard and its extraordinary alumni demonstrate daily the power of that truth in so many ways around the world. Those of us lucky enough to have received the extraordinary gift of a Harvard education bear a special responsibility to share that gift with others and to use that gift to leave the world a better place.

I have endeavored to share the gift of education with others by devoting my avocational time and energy primarily to helping educational institutions. At Communities in Schools, the country's largest dropout prevention organization, we deliver resources to nearly one million students in 3,250 schools across the country. At the International Biomedical Research Alliance, we work to accelerate the development of medical treatments, cures, and preventative measures by sponsoring extremely talented young scientists through fast-track Ph.D. programs. At Brearley, we work to instill a lifelong love of learning in our students and to share that gift broadly through a generous financial assistance program that makes Brearley affordable for families at any income level. Finally, I have always tried to give back to Harvard in the hope of giving others the chance to know the joy of receiving the gift that is the Harvard experience and in the hope that they in turn will find ways to share their gift broadly.



Eve M. Troutt Powell
Associate Professor, University of Pennsylvania
Degrees: A.B. Harvard '83, A.M. Harvard '88, PhD Harvard '95
Harvard Related Activities:

Member of the 25th Reunion Committee, Member of the 25th Reunion Subcommittee on Symposia, 2007-8; Guest Speaker for

“Blacks in Academia” Symposium, Harvard-Radcliffe Black Alumni Association Reunion, October, 2006.
Achievements and Honors: Fellow, Radcliffe Institute for Advanced Study, 2005-2006; MacArthur Foundation Fellow, 2003-2008; Fellow, Center for Arabic Study Abroad III Summer, 2004; Certificate of Appreciation, Sudan Studies Association, 2004; Member, Institute for Advanced Studies, Princeton, NJ, 1999-2000.

Major Charitable or Other Activities: In addition to being a regular donor to several churches and charitable organizations, I have focused my academic work to explore and make public the political and economic plights of Sudanese refugees in the Middle East, particularly refugees from the south of Sudan.

Greatest Personal Rewards/Reflections on Harvard: I always tell my students and advisees that the 4 years of college do not represent the best 4 years of their lives, and I believe this about my own undergraduate time at Harvard. As a teenage student, I considered many of Harvard’s traditions worthy only of my protest. Even the moments of pleasure I found in the vast, dark yet wonderful stacks of Widener Library invoked my guilt-my father, who had died 4 years before I went to Harvard, was a committed socialist-and I worried that in spirit he would condemn my bourgeois intellectual joy. When I went back home on holidays to New York City and people asked me where I went to school, I was evasive, answering that I went to school in Boston, not able for all kinds of reasons, to identify myself as belonging to the Harvard Community.

As my dear friend Bryan Simmons pointed out to me recently, the post graduation connection of alumni to their alma mater is deeply affected by what happens on campus their senior year. Our senior year was filled with eloquent protests against Harvard’s investments in South Africa and our graduation ceremony was colored by Divestment Now balloons. I walked in demonstrations many times for other causes as well: protesting restrictions on Affirmative Action, or professors who equated skin color with intellectual achievement; calling for the university to reconsider tenure decisions; hoping to take back the night for women returning after dark to their dorm rooms. And many of these protest movements, most notable the Divestment Campaign, succeeded.

As I write this, I realize that Harvard University helped me realize that my voice counted, and that my political anger mattered. Harvard University helped me think clearly about what questions to raise and when to raise my voice. Radcliffe enabled me to do this without trying to imitate men.

Those years between 1979 and 1983 were not the best of my life but they did give me the best years to come. I met the friends I still consider dearest and closest to me in the first week of moving into Pennypacker Hall and we have shared, so far, 28 years of life, death, marriage, children, craziness, joy and humor. In my indignant search for knowledge that I felt then that I could not find at Harvard, I left for Egypt right after graduation. That trip changed my life forever, connecting me to Middle East and ironically, brought me back to Harvard for my doctoral work years later. I cannot escape the place, and all these years later, I no longer want to.



James E. Johnson
Partner, Debevoise & Plimpton LLP
Degrees: A.B., Harvard, cum laude, '83. J.D. Harvard Law cum laude, '86
Harvard Related Activities:

co-chair, Harvard Law School public interest reunion; HAA, Alumni Director; frequent speaker at

both Harvard College and Harvard Law School; Harvard Club of New York.

Achievements and Honors: US Department of the Treasury: Under Secretary for Enforcement (1998-2000), Assistant Secretary (1996-1998), Alexander Hamilton Award. Harvard College, Randolph Burr Prize.

Major Charitable or Other Activities: Chair, Brennan Center for Justice (nonpartisan public policy organization focusing on Democracy and Justice); Chair, New Jersey Advisory Committee on Police Standards (established to recommend whether to lift federal Consent Decree imposed to prevent racial profiling); Board Member, Hale House (Harlem-based charity serving children in need of respite care); New York Police Department Legal Advisory Committee.

Greatest Personal Rewards/Reflections on Harvard: It’s called an Angel’s Kiss. It’s the moment when the sun breaks through the clouds and sends a shaft of light toward earth. My goddaughter just reminded me of that fact in one of our too infrequent telephone chats. We had both learned about them from her mom, one of the first people I met in my dorm. We were freshman when she told me their name as we crossed Anderson Bridge. We were, no doubt, in the middle of a heady political discussion when a moment of wonder stopped us cold. I felt our years in Cambridge were filled with such moments.

At almost every gathering our first year, we were told our classmates would be among our greatest teachers. The words seemed like empty filler, a hedge against the possible failure of the new Core Curriculum. Nevertheless, it turned out to be one of the best pieces of wisdom we received. Many of my conversations with my peers, particularly those that started near dawn, shed precious little heat and even less light (my roommate and I did in fact discuss whether the universe was open or closed before devoting our academic lives to the social sciences). Others, though, illuminated points of view wholly at odds with mine; they challenged received wisdom about justice and our common life together in ways that still inform me today.

I have spent much of the last 25 years continuing these conversations about public policy, sometimes at senior levels of government and occasionally with a chance to influence the debate. I have found that many of the modes of thinking borrowed from SocStud10 and modes of argument honed in Pound Hall, have proved invaluable. But it has been my Harvard “teachers”, including some of the candidates on this ballot, that have never let me forget why the arguments matter. And they do so in ways that still surprise.



Carroll Bogert
Associate Director, Human Rights Watch
Degrees: A.B. Harvard '84, A.M. Harvard '86
Harvard Related Activities:

Occasional trips to the campus to speak or attend seminars. I came back to Harvard some years after graduation to learn Russian, in preparation for an

assignment to Moscow, and it’s true what they say—you appreciate it better as an adult. Also, the international programming at Harvard has grown much more varied and interesting since we graduated.

Achievements and Honors: As a foreign correspondent for Newsweek for 12 years, I covered wars and coups and interviewed heads of state. At Human Rights Watch, I work on some of the most tragic and intractable issues in the world today. But asked about my achievements, my thoughts go straight to my kids (Lucy, 11 and Nina, 15). Hope that doesn’t sound sappy. I’m divorced and I travel a great deal, so maintaining family cohesion can be a real challenge, but somehow—it’s working. We’re a dynamic trio. My girls delight me, surprise me, support me, and of course frequently drive me crazy.

Major Charitable or Other Activities: I work for a non-profit, so every day brings me in contact with non-governmental organizations around the world who need funding, support, access, partnership. At the moment, this weekend, I’m trying to help a Colombian journalist get funding to put his fearless investigative TV show back on the air.

Greatest Personal Rewards/Reflections on Harvard: I’ve spent my professional life trying to induce people to care about what’s happening in other parts of the world. As a foreign correspondent, I reported from China, Southeast Asia, and the Soviet Union (which collapsed while I was living there). Unfortunately, the American media cover less international news than they used to, and in less depth. That’s part of why I made the jump to Human Rights Watch (<http://www.hrw.org/>) which has dozens of investigators working in more than 70 countries around the world. We report the really tough issues: wars, “disappearances”, terrorism, torture, AIDS, refugees—no Britney Spears here. And I find it gratifying after so many years as an observer of events to become a participant. It can take years to see the fruits of one’s labor—the Burmese junta wasn’t budging, last time I checked—but Charles Taylor of Liberia and Alberto Fujimori of Peru are in prison today, and that’s a real wake-up call to dictators everywhere. I take pride in having been part of the team that documented their crimes, advocated for their arrest, and built the cases against them. I learned Mandarin at Harvard, but I also learned to question, challenge, and probe for the facts. Universities have a critical role in educating global citizens and Harvard, as a university leader, has a special responsibility to stimulate student interest in international affairs. If I’m Chief Marshal, my message to the Class of ‘08, from the hoary old Class of ‘83, will be straightforward: get out there and keep learning. It’s a big world, and we don’t know nearly enough about it.

**Tyler Jacks***Director, MIT Center for Cancer Research***Degrees:** A.B. Harvard '83, Ph.D. UCSF '88**Harvard Related****Activities:** Theatre productions (1979,1983); Wrestling (1979-80); Intramural Football, Hockey, Wrestling (1980-83); HMSMD/PhDadmissions committee (2000-2002).**Achievements and Honors:** Helen Hay Whitney Foundation Fellow (1988-1991); Markey Scholar Award (1991-1994); Investigator, Howard Hughes Medical Institute (1994-present); Searle Scholar (1993-1996); AACR Outstanding Achievement Award (1997); ASBMB Amgen Award (1998); Chestnut Hill Award for Excellence in Medical Research (2002); Harvey Society Lecturer (2005); Paul Marks Prize for Cancer Research (2005).**Major Charitable or Other Activities:** Chairman, Research Advisory Board, National Neurofibromatosis Foundation (2000-2004); Board of Directors, American Association for Cancer Research (2001-2004); Board of Scientific Advisors, National Cancer Institute (1996-2002); Board of Scientific Consultants, Memorial Sloan-Kettering Cancer Center (2001-present); Scientific Advisory Board, Lustgarten Foundation for Pancreatic Cancer Research (2002-present).**Greatest Personal Rewards/Reflections on Harvard:**

I pass near by Harvard Square almost every day and have the chance to reminisce about our undergraduate years frequently. Sharing Red Sox tickets with Paul Cusick '83 and Bill Haney '84 provides additional regular reminders of our misspent youth in Matthews Hall, Mather House, OFF's parties and so much more. Those were very happy times for me, and the Harvard years have had a profound affect of my life since. Starting freshman week and continuing for the next 13 years, Sally Gibbons and I were a couple. We were married over the final four years of that span, and, though no longer a couple, we remain friends today. My professional career can be traced directly to the spring semester of sophomore year. While taking Biochemistry 10b with David Dressler, I became hooked on molecular biology. Dressler was an outstanding and remarkably dedicated lecturer, who brought the emerging recombinant DNA revolution to life. I was fortunate enough to work in the Dressler lab for the next two years, which gave me the inspiration and the credentials to go to graduate school at the University of California, San Francisco. The Harvard experience continued in San Francisco, where I roomed with college friends over my four years there. Following graduate school, I returned to Cambridge to study cancer genetics at the Whitehead Institute at MIT. I joined the MIT faculty in 1992 and became the Director of the MIT Center for Cancer Research in 2001. Beyond the scientific training I received at Harvard, my professional choices have also been shaped significantly by the sense of responsibility instilled in us as Harvard undergraduates to use our talents to try to bring about positive change in the world. I have been pleased to be able to contribute to our understanding of the genes that control tumor development and to provide new tools and new insights with which to develop safer and more effective treatments of this deadly disease. Along the way, I have trained an outstanding group of students and fellows, many of whom now run their own laboratories. I continue to use David Dressler as a model as I teach my Introductory Biology course for MIT undergraduates; they are considerably smarter than we were, by the way. I remember well attending my father's 25th Harvard reunion as a 7-year old, and I am looking forward to reliving those memories with my two daughters, Liv(5) and Maddie(10), and my wife, Laura Davis.

**Lisa Mensah***Executive Director, Aspen Institute, Initiative on Financial Security***Degrees:** A.B. Harvard '83, A.M. Johns Hopkins Nitze School of Advanced International Studies '85**Harvard Related****Activities:** Model United Nations (1979-1983); University Choir (1979-1983); Harvard Radcliffe Christian Fellowship (1979-1983); grant maker to Harvard from Ford Foundation responsible for major multi-year grants to Kennedy School to establish the WIEGI global research and policy network dedicated to improving the status of the working poor, especially women. Career guide and internship provider for Harvard students.**Achievements and Honors:** See personal statement.**Major Charitable or Other Activities:** Past Board member of Youthbuild, Brownsville-Brooklyn and the Urban Bush Women Dance Company. Campaign Treasurer, Barry Ford for Congress (1998,2000). Sunday School teacher for great kids including Jim Johnson's!**Greatest Personal Rewards/Reflections on Harvard:**

In many ways I have not changed that much from the girl who arrived in Harvard Yard for Dorm Crew duty a week before Freshman Week in 1979. There is the extra 20 pounds and the grey hair that I will color before June, but I still clean a bathroom better than anyone I know and, despite the best efforts of the Harvard Government Department, I am still doggedly optimistic that our country can be better.

For the Past 25 years I've been thinking about money—who has it? Who lacks it? How to earn it? And how to keep it? After a brief banking career I have spent my days at the Ford Foundation and now at the Aspen Institute trying to help low income people increase incomes and more recently-help all Americans save, invest, and own. I've worked with the pioneers of the microfinance world—Ela Bhatt of the Self Employed Women's Association Bank in India and Mohammed Yunus the Nobel prize winning founder of Bangladesh's Grameen Bank—trying to see if their experience could help America.

I am convinced that hard work and entrepreneurial effort is not in short supply in America—but getting ahead is still hard. I see our challenge as not only to secure work but also to build the small chunks of wealth that give both security and mobility. I was inspired by a low-income mother I met in the Chicago who had saved \$7,000 in an individual development account program I had funded at the Ford Foundation. She used the funds to finance a three story house—second and third floors were a new home for her children and her mother and the first floor became a successful daycare business that employed three other women. I think this kind of small saving and investing is such a key to an economy that has left many running in place. I've brought financial sector CEOs, policy experts and advocates together to build the Initiative on Financial Security at the Aspen Institute. I hope at the end of our work we will see the country adopt sensible savings policies so that every child can begin saving and investing at birth and continue to build financial security throughout life. I've learned a lot about dedication and vision from my husband Barry Ford (Harvard '85, HLS'91). Our best work, and our most challenging, is to nurture our children Rebecca (born 1996) and Andrew (born 1999). Nothing can compete with the security that comes from love—and in my life—the family and friends that have showered me with this greatest gift are my greatest asset.

**Anne Manson****Degrees:** A.B. Harvard '83, M.Mus. Kings College, University of London '85, Certificate in Conducting, The Royal College of Music '87, Diploma in Conducting, The Royal Northern College of Music '89**Harvard Related****Activities:** Harvard University Choir, Choir Secretary**Achievements and Honors:** Marshall Scholarship, Tagore Medal from The Royal College of Music, Music Director of Mecklenburg Opera in London (1988-1996), First woman to conduct the Vienna Philharmonic at the Salzburg Festival, one of only three women to become Music Director of a leading American Symphony Orchestra (The Kansas City Symphony).**Major Charitable or Other Activities:** Education work in schools throughout Great Britain and in Kansas City introducing children to Classical Music, particularly to contemporary music, and performing opera with children in principal roles.**Greatest Personal Rewards/Reflections on Harvard:**

It is difficult for me to imagine that professors in other departments at Harvard had the huge impact on their undergraduate students that ours in the Music Department (and related departments) did. John Ferris, Elliot Forbes, Jimmy Yannatos, Christoph Wolff, and Jameson Marvin shaped us and inspired in us a life-long commitment to musical performance. Many of us who sang or played under their guidance continue to perform today and will do so for the rest of their lives—even if it is outside a professional context. In my case, these teachers encouraged me unreservedly to pursue a career as a conductor, and, to their credit, never once even mentioned that being a woman might be an obstacle to said ambition. Because of them, I applied for a Marshall scholarship to study music in London, and that opportunity changed my life, making this incredibly challenging and rewarding career possible for me.